

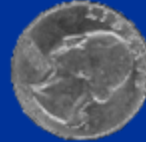


# TOWN OF WALPOLE - FY'2012 BUDGET

Information Regarding FY'12 Budget  
Process & Financial Status

# Budget Presentation

**This presentation provides an overview of our financial process.**



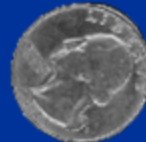
**EXPENSES**



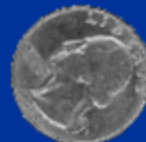
**REVENUES**



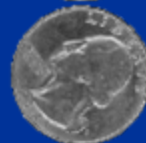
**The Balancing Act**



**SEWER & WATER**



**CAPITAL PROGRAM**



**CONCERNS &**

**BEST PRACTICES**

# EXPENSES SUMMARY

## **EXPENDITURE SUMMARY:**

General O&M Budgets	\$66,803,782.00
Debt Budget Supplement (Cap. Reserve)	
Cherry Sheet Offsets ( <i>School Lunch, Library, etc.</i> )	\$37,048.00
Charter School Assessments To Be Raised	\$201,003.00
School Choice Sending Tuition	\$51,270.00
State & County Assessments	\$793,452.00
Stabilization Appropriation Article	\$0.00
Other Articles Requiring Funding - SATM	
Other Articles Requiring Funding - FATM	
School Medicaid Funding	
Other Local Expenses (Tax Title, etc.)	\$10,000.00
Contractual Funding	
Contractual Offsets	\$135,000.00
Overlay Appropriation	\$400,000.00
<b>TOTAL EXPENDITURES</b>	<b>\$68,431,555.00</b>

# GENERAL O&M BUDGET

BUDGET	LINE ITEM	FY' 2009	FY' 2010	FY'2011	FY'2012	FY' 2012 TA	%
	DESCRIPTION	EXPENDED	EXPENDED	BUDGET	Dept.Request	RECOMMEND	CHANGE
	<b>TOTAL GENERAL GOVERNMENT:</b>	<u>\$3,951,554.25</u>	<u>\$3,982,431.35</u>	<u>\$4,301,063.00</u>	<u>\$4,533,068.65</u>	<u>\$4,300,391.00</u>	<u>-0.02%</u>
	<b>TOTAL PUBLIC SAFETY</b>	<u>\$7,278,762.10</u>	<u>\$7,170,384.67</u>	<u>\$7,546,614.00</u>	<u>\$7,692,403.79</u>	<u>\$7,629,520.00</u>	<u>1.10%</u>
	<b>TOTAL PUBLIC EDUCATION:</b>	<u>\$32,364,230.02</u>	<u>\$32,017,616.96</u>	<u>\$32,661,283.00</u>	<u>\$33,218,565.00</u>	<u>\$33,258,975.00</u>	<u>1.83%</u>
	<b>TOTAL PUBLIC WORKS:</b>	<u>\$4,527,256.08</u>	<u>\$4,043,949.85</u>	<u>\$4,305,879.00</u>	<u>\$4,536,816.00</u>	<u>\$4,409,401.00</u>	<u>2.40%</u>
	<b>TOTAL HEALTH &amp; HUMAN SERVICES</b>	<u>\$436,775.99</u>	<u>\$476,753.15</u>	<u>\$492,119.00</u>	<u>\$509,914.00</u>	<u>\$506,503.00</u>	<u>2.92%</u>
	<b>TOTAL CULTURE &amp; RECREATION:</b>	<u>\$1,284,525.62</u>	<u>\$1,196,694.21</u>	<u>\$1,265,972.00</u>	<u>\$1,386,643.76</u>	<u>\$1,341,246.00</u>	<u>5.95%</u>
	<b>TOTAL DEBT &amp; INTEREST</b>	<u>\$2,337,956.39</u>	<u>\$2,139,359.76</u>	<u>\$2,837,040.00</u>	<u>\$2,701,447.00</u>	<u>\$2,701,447.00</u>	<u>-4.78%</u>
	<b>TOTAL ASSESSMENTS &amp; FRINGE BENEFITS</b>	<u>\$10,861,063.12</u>	<u>\$12,129,986.21</u>	<u>\$11,899,559.00</u>	<u>\$12,847,306.00</u>	<u>\$12,656,299.00</u>	<u>6.36%</u>
	<b>TOTAL OVERALL BUDGET:</b>	<u>\$63,042,123.57</u>	<u>\$63,157,176.16</u>	<u>\$65,309,529.00</u>	<u>\$67,426,164.20</u>	<u>\$66,803,782.00</u>	<u>2.29%</u>

# PROPOSED TM ARTICLES

ARTICLE #	DESCRIPTION	COST	SOURCE
10	Stabilization Fund Increase	\$100,000.00	Free Cash
14	Water Storage Tank Construction	\$2,085,000.00	Water Borrowing
15	Sewer System Rehab	\$455,000.00	I/I Funding & MWRA Loan/Grant
16	Street & Road Rehab Project - Phase 4 of 5	\$200,000.00	Borrowing
17	Purchase of Property - East Street (Woodworkers)	\$4,500,000.00	Debt Exclusion
19	OPEB Trust Fund Allocation	\$100,000.00	Free Cash
24-28	Labor Contracts	??	Contractual Offsets
30	Endean Drive Street Acceptance	\$529.00	Free Cash
31	Olympic Court Street Acceptance	\$151.00	Free Cash
32	Hildene Drive Street Acceptance	\$151.00	Free Cash
33	New Fisher Lane Street Acceptance	\$304.00	Free Cash
34	Cornfield Lane Street Acceptance	\$75.00	Free Cash

# REVENUES SUMMARY

<b><u>REVENUE SUMMARY:</u></b>	<b>February 7, 2011</b>
Tax Levy( <i>includes debt exclusions &amp; New Growth</i> )	\$52,416,379.00
State (Cherry Sheet) Aid	\$9,552,981.00
Local Receipts	\$4,638,000.00
Sewer & Water Indirects	\$1,004,669.00
Overlay Surplus	\$50,000.00
Free Cash - Spring ATM	\$0.00
Free Cash - Fall ATM	
Free Cash - School Medicaid ( <i>Fall</i> )	
Stabilization Fund	\$0.00
( <i>Current Balance \$1,352,174</i> )	
Other Available Funds - Gen. Govt.	\$770,039.00
<b>TOTAL FY'2012 PROJECTED REVENUES:</b>	<b>\$68,432,068.00</b>

# TAX LEVY

	<u>Estimate FY'2012</u>	<u>FY'2011 Recap</u>	<u>FY'2010 Recap</u>	<u>FY'2009 Recap</u>	<u>FY'2008 Recap</u>
<b>(1) Property Tax Base Pre 2 1/2 Growth</b>	\$48,730,945.00	\$47,054,580.00	\$44,944,459.00	\$43,148,511.00	\$41,565,429.00
<b>(2) 2 1/2 % Growth</b>	\$1,218,273.63	\$1,176,364.50	\$1,123,611.48	\$1,078,712.78	\$1,039,136.00
<b>(3) TOTAL [#1 + #2]</b>	\$49,949,218.63	\$48,230,944.50	\$46,068,070.48	\$44,227,223.78	\$42,604,565.00
<b>(4) Debt Exclusion Figures:</b>					
a) <i>Boyden School</i>		\$0.00	(\$113,182.00)	(\$8,932.00)	\$426.00
b) <i>Old Post Road School</i>	\$51,430.00	\$60,430.00	\$69,340.00	\$78,070.00	\$86,620.00
c) <i>Adams Farm Purchase</i>	\$489,850.00	\$503,750.00	\$527,964.00	\$581,931.00	\$601,211.00
d) <i>High School Design BANS</i>		\$0.00	\$0.00	\$0.00	\$0.00
e) <i>High School Project BANS</i>		\$0.00	\$0.00	\$0.00	\$0.00
f) <i>2000 Elementary Schools Project</i>	\$374,938.00	\$385,863.00	\$396,213.00	\$406,563.00	\$416,913.00
g) <i>High School Supplemental Bonds</i>	\$43,421.00	\$44,336.00	\$45,311.00	\$46,249.00	\$47,036.00
h) <i>High School Bond</i>	\$491,614.00	\$501,465.00	\$513,998.00	\$524,154.00	\$532,685.00
i) <i>High School Design Bond</i>	\$15,258.00	\$15,563.00	\$15,888.00	\$16,200.00	\$16,463.00
j) <i>Library Construction Bonds/Bans</i>	\$500,650.00	\$509,950.00			
k) <b>TOTAL</b>	\$1,967,161.00	\$2,021,357.00	\$1,455,532.00	\$1,644,235.00	\$1,701,354.00
<b>(5) New Growth Estimate</b>	\$500,000.00	\$500,000.00	\$986,510.00	\$717,235.00	\$543,946.00
<b>(6) General Override</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>(7) Capital Exclusion</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>(8) TOTAL PROPERTY TAX: [#3 + #4g + #5 + #6 + #7]</b>	<b>\$52,416,379.63</b>	<b>\$50,752,301.50</b>	<b>\$48,510,112.48</b>	<b>\$46,588,693.78</b>	<b>\$44,849,865.00</b>
<b>(9) Unused Levy Amount</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>(10) TOTAL PROPERTY TAX LEVY: [#8 + #9]</b>	<b>\$52,416,379.63</b>	<b>\$50,752,301.50</b>	<b>\$48,510,112.48</b>	<b>\$46,588,693.78</b>	<b>\$44,849,865.00</b>

# STATE LOCAL AID

	<u>FY'2012 GOV. H-1</u>	<u>FY'2011 FINAL</u>	<u>Actual FY'2010</u>	<u>Actual FY'2009</u>
<b>EDUCATION:</b>				
Chapter 70	\$7,106,855.00	\$7,068,906.00	\$7,354,336.00	\$7,504,424.00
School Transportation Programs		\$0.00	\$0.00	\$0.00
School Construction Debt Reimb.	\$141,570.00	\$141,570.00	\$254,752.00	\$245,820.00
Tuition Of State Wards		\$0.00	\$0.00	\$0.00
Retired Teachers Pensions		\$0.00	\$0.00	\$0.00
Charter Tuition Reimbursement	\$22,510.00	\$72,765.00	\$34,891.00	\$82,421.00
Charter School Capital Facilities		\$0.00	\$0.00	\$0.00
Racial Equality		\$0.00	\$0.00	\$0.00
School Lunch	\$19,015.00	\$17,241.00	\$20,111.00	\$18,540.00
<b>Education Sub-Total</b>	<b>\$7,289,950.00</b>	<b>\$7,300,482.00</b>	<b>\$7,664,090.00</b>	<b>\$7,851,205.00</b>
<b>GENERAL GOVERNMENT:</b>				
Lottery Aid		\$0.00	\$0.00	\$2,288,218.00
Additional Assistance		\$0.00	\$0.00	\$883,775.00
<i>General Municipal Aid</i>	<i>\$1,999,825.00</i>	<i>\$2,155,690.00</i>	<i>\$2,245,510.00</i>	<i>\$0.00</i>
Highway Fund	\$0.00	\$0.00	\$0.00	\$0.00
Local Share of Racing Taxes	\$0.00	\$0.00	\$0.00	\$0.00
Police Career Incentive	\$17,457.00	\$16,410.00	<b>\$31,289.00</b>	\$177,420.00
Veterans Benefits	\$33,033.00	\$34,732.00	\$12,881.00	\$5,265.00
Veterans, Blind, Surv. Spouse Exemptions	\$118,228.00	\$119,677.00	\$119,776.00	\$89,024.00
Elderly Exemptions	\$0.00	\$0.00	\$0.00	\$32,630.00
<i>Exemptions Reimbursement Total</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>
State Owned Land	\$76,455.00	\$76,736.00	\$78,180.00	\$86,784.00
Public Libraries	\$18,033.00	\$18,046.00	\$18,818.00	\$28,094.00
<b>Gen. Gov. Sub-Total</b>	<b>\$2,263,031.00</b>	<b>\$2,421,291.00</b>	<b>\$2,506,454.00</b>	<b>\$3,591,210.00</b>
<b>TOTAL STATE AID PROJECTION:</b>	<b>\$9,552,981.00</b>	<b>\$9,721,773.00</b>	<b>\$10,170,544.00</b>	<b>\$11,442,415.00</b>

# LOCAL RECEIPTS

	<u>Estimated</u> <u>FY'2012</u>	<u>Estimated</u> <u>FY'2011 FATM</u>	<u>FY'2010 Actual</u>	<u>FY'2009 Actual</u>	<u>FY'2008 Actual</u>
<b>GENERAL GOVERNMENT:</b>					
Motor Vehicle Excise	\$3,052,500.00	\$3,000,000.00	\$2,942,109.00	\$3,016,147.63	\$3,316,716.49
Other State Taxes (Meals, Hotels, etc.)	\$314,000.00	\$290,000.00	\$0.00	\$0.00	\$0.00
Penalties & Interest	\$160,000.00	\$160,000.00	\$195,914.00	\$203,108.50	\$183,048.31
Payment In Lieu of Tax (Housing Auth, etc)	\$4,000.00	\$4,000.00	\$4,000.00	\$4,021.92	\$4,005.96
Town Fees	\$102,500.00	\$100,000.00	\$112,457.00	\$130,392.63	\$150,438.09
Rental Income	\$60,000.00	\$60,000.00	\$79,163.00	\$43,292.68	\$42,885.50
Department Revenue - Schools	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$12,000.00
Department Revenue - Library	\$14,000.00	\$14,000.00	\$5,000.00	\$14,106.75	\$14,856.33
Department Revenue - Cemeteries	\$11,000.00	\$11,000.00	\$11,000.00	\$16,483.75	\$18,087.50
Department Revenue - Recreation	\$0.00	\$0.00	\$0.00	\$100.00	\$0.00
Department Revenue - All Others	\$90,000.00	\$90,000.00	\$90,000.00	\$89,077.08	\$109,449.98
Licenses & Permits	\$635,000.00	\$635,000.00	\$686,831.00	\$697,911.61	\$743,964.87
Fines & Forfeits	\$60,000.00	\$60,000.00	\$57,100.00	\$64,603.50	\$62,805.42
Investment Income	\$65,000.00	\$86,000.00	\$50,000.00	\$215,446.33	\$578,000.00
Miscellaneous State & Federal Revenue	\$0.00	\$0.00	\$0.00	\$168,371.36	\$62,743.33
Special Assessments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Student Parking Fees	\$40,000.00	\$40,000.00	\$37,000.00	\$49,740.00	\$40,540.49
Supplemental Assessments	\$20,000.00	\$20,000.00	\$25,000.00	\$5,762.52	\$35,240.03
State Prison Mitigation Funds - Additional	\$0.00	\$0.00	\$0.00	\$0.00	\$750,000.00
<b>TOTAL LOCAL RECEIPTS PROJECTION:</b>	<b>\$4,638,000.00</b>	<b>\$4,580,000.00</b>	<b>\$4,305,574.00</b>	<b>\$4,728,566.26</b>	<b>\$6,124,782.30</b>

# OTHER AVAILABLE FUNDS

	<u>FY'2012 Projected</u>	<u>FY'2011 Recap</u>	<u>Recap FY'2010</u>	<u>Recap FY'2009</u>	<u>Recap FY'2008</u>
<b>GENERAL GOVERNMENT:</b>					
Ambulance Fund Receipts	\$650,000.00	\$650,000.00	\$696,510.00	\$600,000.00	\$600,000.00
Prison Host Community Grant	\$0.00	\$0.00	\$0.00	\$65,000.00	\$54,000.00
Tax Title Account Transfer	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RMV Marking Fees	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00
Capital Reserve Stabilization Interest	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00
Cemetery Fund Sale of Plots	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Charter School State Assistance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Balance of Bond Premiums - General	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Septic Loan Program Assistance	\$2,039.00	\$2,232.00	\$2,441.00	\$2,624.00	\$2,994.00
Sale Of Real Estate	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Health Insurance Trust Reserve	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
<b>TOTAL AVAIL. FUNDS PROJECTION:</b>	<b>\$770,039.00</b>	<b>\$770,232.00</b>	<b>\$816,951.00</b>	<b>\$800,624.00</b>	<b>\$759,994.00</b>

# FUNDING ALLOCATION

<b>FY'2011 Revenue</b>			<b>\$ 66,867,303.00</b>
<b>FY'2012 Proposed Revenue</b>			<b>\$ 68,432,068.00</b>
<b>Difference</b>			<b>\$ 1,564,765.00</b>
<b>FY'2011 State Charges &amp; Assessments</b>			<b>\$ 1,088,813.00</b>
<b>FY'2012 State Charges &amp; Assessments</b>			<b>\$ 1,045,725.00</b>
<b>Difference</b>			<b>\$ (43,088.00)</b>
<b>REVENUE &amp; EXPENSES CHANGE</b>			<b>\$ 1,607,853.00</b>
<b>Increased Non Discretionary Costs</b>			
<i>Assessments &amp; Benefits</i>	\$ 11,899,559.00	\$ 12,656,299.00	\$ 756,740.00
<i>Debt</i>	\$ 2,846,040.00	\$ 2,701,447.00	\$ (144,593.00)
<i>Tri-County</i>	\$ 868,578.00	\$ 788,144.00	\$ (80,434.00)
<i>Norfolk Aggie</i>	\$ 37,500.00	\$ 37,500.00	\$ -
<i>Solid Waste</i>	\$ 1,550,839.00	\$ 1,599,515.00	\$ 48,676.00
<b>TOTAL</b>			<b>\$ 580,389.00</b>
<b>Amount Available For Disc. Spending</b>			<b>\$ 1,027,464.00</b>
<b>School Budget Change</b>	<b>\$ 31,755,205.00</b>	<b>\$ 32,433,331.00</b>	<b>\$ 678,126.00</b>
<b>Percentage Of Total Available</b>			<b>66%</b>

# The Balancing Act

February 7, 2011

<b>TOTAL PROJECTED REVENUES</b>	<b>\$68,432,068.00</b>
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*less*

<b>TOTAL PROJECTED EXPENDITURES</b>	<b>\$68,431,555.00</b>
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<b>NET SURPLUS (DEFICIT)</b>	<b>\$513.00</b>
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# SEWER & WATER BUDGETS

February 7, 2011

<b>Water Department Enterprise Fund</b> <i>(includes \$0 Retained Earnings expenditure)</i>	<b>\$4,892,523.00</b>
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<b>Sewer Department Enterprise Fund</b>	<b>\$4,515,432.00</b>
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<b>TOTAL SEWER &amp; WATER BUDGETS:</b>	<b>\$9,407,955.00</b>
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# FREE CASH STATUS

DESCRIPTION	AMOUNT
<b>Fall 2010 (FY'2011) DOR Certified Amount</b>	<b>\$2,692,668</b>
<i>FATM 2009 Town Meeting Capital &amp; Unpaid Bills Articles</i>	<i>(\$75,000)</i>
<i>Medicaid Receipts Transfer To Schools</i>	<i>(\$483,455)</i>
Litigation Reserve	(\$200,000)
Snow & Ice Hold Back	(\$250,000)
Operational Holdback/State Aid Reserves	(\$500,000)
<b>FATM 2010 ENDING BALANCE</b>	<b>\$1,184,213</b>
Proposed FY'2012 Capital Improvements - Fall Estimate	(\$947,100)
FY'2012 Operating Budget Addition	\$0
FY'2012 OPEB Fund Allocation	(\$100,000)
FY'2012 Stabilization Fund Allocation	(\$100,000)
MAY 2011 SATM ARTICLES RESERVES <i>(est.)</i>	<i>(\$35,000)</i>
<b>PROJECTED SATM ENDING BALANCE</b>	<b>\$2,113</b>

# CAPITAL PROJECT FUNDING

## **CAPITAL BUDGET RECOMMENDED FUNDING SOURCES**

<b>Free Cash</b>		<b>\$947,100</b>
<b>Stabilization</b>		<b>\$0</b>
<b>Water Borrowing</b>		<b>\$2,085,000</b>
<b>Ambulance Fund</b>		<b>\$73,000</b>
<b>Water Retained Earnings Funds</b>		<b>\$175,000</b>
<b>Sewer I&amp;I Funds &amp; MWRA Grant/Loan</b>		<b>\$455,000</b>
<b>Sewer Retained Earnings</b>		<b>\$217,000</b>
<b>Borrowing (General Fund)</b>		<b>\$1,085,000</b>



# CONCERNS

- 1) Snow & Ice Control Costs
- 2) Legal Expenses
- 3) School Budget – FY'2012 **AND** FY'2013
- 4) Planning For The Future:
  - Prudent Cash Reserve Management & Savings
  - Facility Replacement Planning
  - Ongoing Upkeep Re: Existing Facilities
  - Sustainability